Strategic Plan 2013-2016



Organisation's objective: The purpose of the Glenfield Community Centre is to recognise and respond to social, cultural, recreational and educational needs of the community and find ways to meet those needs with specific recognition of those who have least opportunity to participate in decision making in the community	 The level of service offered by the Glenfield Community Centre is governed by Our Values Equal respect for all people Support and encouragement of community initiatives Honesty and integrity in dealing with people Modelling co-operation, communication and competence and a strong commitment to the 7 goals in our Constitution To provide services to families in Glenfield and its wider community with particular attention being paid to those who are disadvantaged. To be a source of information and referral for Glenfield people. Respond where appropriate to expressed community needs. Liaise with other organisations, institutes and individuals to raise community awareness of issues that affect the community. Administer and maintain buildings, facilities and equipment for community needs. Be a centre for community activity. For the Centre management to be accountable to the community 						
Strategic Direction One: Create a strong, inclusive and equitable society that ensures opportunity for all Aucklanders							
Priority One: Put Children and Young p	eople First						
Put children and young people first and consider their wellbeing in everything we do.	 To provide services to families in Glenfield and its wider community, with particular attention being paid to those who are disadvantaged. 						
Support parents, families, Whanau, Aiga and communities in their role as caregivers and guardians of children and young people.	To be a source of information and referral for Glenfield people						
	To respond where appropriate to expressed community needs						
Priority Two: Improve the education, h	ealth and safety of Aucklanders, with a focus on those most in need.						
Improve the learning and educational opportunities for all Aucklanders, particularly our children and young people.	• To enable the Centre to be used by all educational groups and groups of special interest to be able to inform, educate and encourage the community in lifelong learning.						
	To ensure space is made available for all educational groups of all forms and for all ages						
Improve community safety and feelings of being safe.	Assist in making Glenfield a safe and family-friendly place						
Priority Three: Strengthen communities.							
Recognise and value the contribution of older people to the community.	Work with established agencies to understand local community needs						
	To expand the programme of activities that encourages participation by our local community						
Strategic Direction Two: Enable Maori aspirati	ons through recognition of Te Tiriti O Waitangi/The Treaty of Waitangi and customary rights						
Support sustainable development of Maori outcomes, leadership, community and	Encourage celebration of significant cultural events						
partnerships.	 Work in partnership with Maori organisations or other community groups that foster the bi-cultural dynamics of New Zealand culture. 						
Strategic Direction Three: Integrate arts and o	culture into our everyday lives.						
Value and foster Auckland's cultural diversity.	To give encouragement to all of the community to undertake cultural and art learning and celebrate our diversity.						
Strategic Direction Four: Protect and conserve	e Auckland's historic heritage for the benefit and enjoyment of present and future generations.						
Understand, value and share our heritage.	• To ensure the community is aware of the significance of the heritage building on site.						
	To maintain the heritage building on the current site						

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Be a responsible employer

Strengthen the organisation by encouraging voluntary input

Promote the Centre

Financial and Organisational Management

Facility Development

• All staff to have relevant position descriptions and employment contracts and access to up-to-date training to increase their skill levels.

• All Governance Group positions are filled and appropriate training for volunteers to be accessed where required

- Use social media effectively in promoting the Centre and its activities
- Policies and procedures follow best practice
- Maintain the Centre as a high quality venue, used extensively by the community